



FREDONIA CITY HALL
100 N. 15th STREET
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2013 CITY GOALS

1) **GOAL:** Develop vibrant housing opportunities.

- ACTION:**
- Identify infill properties to be used for new housing construction.
 - Create public/private partnership to help spur development.
 - Offer developers free land from condemned properties.
 - Develop new housing incentives.

WHO: Special Housing Committee & City Administrator

2) **GOAL:** Refurbish the infrastructure around the Square.

- ACTION:**
- Develop a plan to include replacing the water & sewer lines, changing the street to brick, and rebuilding the sidewalks.
 - Seek alternative funding options.

WHO: Director of Public Works, Water/Wastewater Supervisor & City Administrator

3) **GOAL:** Continue to replace antiquated water and sewer lines.

- ACTION:**
- Begin the Water & Sewer GIS mapping.
 - Complete the 13th Street sewer line replacement.
 - Complete the 2nd Street water line replacement.
 - Begin construction on 9th Street water line replacement.
 - Begin construction on 5th Street sewer line replacement.

WHO: Water/Wastewater Supervisor

4) **GOAL:** Begin the electrical distribution conversion.

- ACTION:**
- Develop an electrical mapping and a conversion plan.
 - Start replacing electrical lines & transformers on selected blocks
 - Apply for a FEMA mitigation grant to fund the conversion.
 - Begin moving service lines underground.

WHO: Electrical Supervisor

5) **GOAL:** Improve street quality through the City.

- ACTION:**
- Repair the railing on 4th & Jefferson.
 - Continue to identify and repair small potholes before they lead to larger problems.
 - Apply for CDBG to fund the milling, and new asphaltting of streets along with the installation of curbs and gutters.

WHO: Director of Public Works

6) **GOAL:** Attract new business and industry to Fredonia

- ACTION:**
- Reconstitute the Economic Development Committee.
 - Develop an Economic Development Plan and a Marketing Plan.
 - Review the current City incentives and create incentive packets for different scenarios.
 - Target businesses that can “fit” into the industrial park.

WHO: Economic Development Committee & Chamber of Commerce Director

7) **GOAL:** Work with three existing businesses to expand their operations.

- ACTION:**
- Discover the type of incentives that local business need.
 - Propose new business incentives to the Commission.
 - Expand the Fredonia Fast Forward revolving loan program.
 - Obtain Rural Development funding to develop new lending programs.
 - Inform the local business community of existing State incentives.

WHO: Economic Development Committee & Chamber of Commerce Director

8) **GOAL:** Tourism

- ACTION:**
- Develop a tourism plan.
 - Install tourism directional/informational street signs.

WHO: Tourism Committee & Chamber of Commerce Director

9) **GOAL:** Continue fiscal prudence to maintain the current property tax rate.

- ACTION:**
- Ensure the Commission and Department Directors have a detail understanding of the City’s financial position.
 - Analyze fee and rate structure of municipal services and revise current fees for applicability and consider new fees.

- Provided City services in the most cost-effective manner.

WHO: City Commission & City Administrator

10) GOAL: Plot spaces and build streets in undeveloped section of the cemetery.

- ACTION:**
- Hire a surveyor to survey the undeveloped section.
 - Create a draft map.

WHO: Director of Public Works

11) GOAL: Expand the use of the City's website.

- ACTION:**
- Implement web casting of the City Commission, Planning Commission, and Convention & Visitors Bureau meetings.
 - Ensure all information is accurate and current.
 - Post more information for the public, e.g. Commission agendas & minutes, City Code, *Chamber Chat* newsletter, etc.
 - Enroll with Nixle to communicate with residents by text or e-mail.
 - Reactivate the public access channel.

WHO: Police Secretary & Assistant City Clerk

12) GOAL: Create an environment in the City that encourages effective engagement and results in quality service delivery.

- ACTION:**
- Cultivate partnership with the Fredonia Area Community Foundation and Public Square to accomplish community goals and build a more involved community.
 - Praise and recognize the efforts of other civil and social organization.
 - Actively seek input and feedback from the community and have better informed citizens.

WHO: Assistant City Clerk

13) GOAL: Improve community esthetic.

- ACTION:**
- Shorten the time between citation issuance and compliance.
 - Ensure contractors are obtaining proper permits.
 - Permanently close the power plant & begin restoring Mill Dam Park.

WHO: Code Enforcement Officer & Electrical Supervisor

14) GOAL: Preserve the current high level of public safety.

- ACTION:**
- Ensure 24/7 patrol coverage and maintain high visibility.
 - Selective traffic enforcement patrols dedicated to aggressive driving, speed enforcement, seat belt compliance, and driving under the influence.
 - Become more proactive with children by having lunch with elementary, middle school, and high school students.

WHO: Police Chief

Adopted unanimously at the June 18, 2012 City Commission meeting.