

2009 CITY GOALS

- 1) **GOAL:** Improve blighted areas by stronger enforcement of the nuisance code and removal of dilapidated structures.

ACTION:

- Identify all dangerous and unsafe structures within the City.
- Start condemnation proceeding on the most dangerous structures.
- Have all junk vehicles identify and removed by April 1st.
- No deadline extension allowances.
- Hire a qualified contractor to demolish Cox elevator.
- Develop building permits to be issued upon approval of application.
- Attend relevant code enforcement training.

WHO: Code Enforcement Officer

- 2) **GOAL:** Implement cost-effective maintenance and replacement of City streets.

ACTION:

- Identify which streets are in need of immediate repairs.
- Using a cost/benefit analysis prioritize which streets will be repaired.
- Continue to identify and repair small potholes before they lead to large problems.
- Research alternative funding options to assist in street projects.

WHO: Director of Public Works

- 3) **GOAL:** Improve recreation offerings for teenagers.

ACTION:

- Work with local children to develop plans for a skate and bike park.
- Seek alternative funding and resources from local organizations.
- Begin construction by early autumn.

WHO: Recreation Committee and City Administrator

- 4) **GOAL:** Promote and enhance City events and explore the viability of new city events.

ACTION:

- Seek out partnership with surrounding jurisdiction for joint activities.
- Work with bus tours to add Fredonia as a stop.
- Develop a tourism plan.

WHO: Chamber of Commerce Director

5) GOAL: Become a greener municipality

- ACTION:**
- Reducing the City's overall usage of electricity, water, and paper.
 - Ensure all departments are recycling.
 - Hold "green" seminars for the community.
 - Develop private/public partnership to promote "greening"

WHO: Director of Public Works

6) GOAL: Renewal of the Comprehensive Plan update.

- ACTION:**
- Develop the current land use map and future land use map.
 - Hold Community Vision Workshop.
 - Implement recommended changes to the Zoning Code.

WHO: Planning Commission, Zoning Administrator, and City Administrator

7) GOAL: Ensure fiscal prudence to maintain the current tax rate.

- ACTION:**
- Ensure the Commission and Department Directors have a detail understanding of the City's financial position.
 - Analyze fee and rate structure of municipal services and revise current fees for applicability and consider new fees where appropriate.
 - Seek grants for the engineering of water and sewer projects

WHO: City Administrator

8) GOAL: Relocate the Police Department to an area near the town center.

- ACTION:**
- Identify the building requirements for a Police Department.
 - Identify possible buildings that meet the stated requirements.
 - Develop funding options to relocate the Police Department.

WHO: Police Chief and City Administrator

9) GOAL: Attract one new business or industry to Fredonia

- ACTION:**
- Develop an Economic Development Plan and a Marketing Plan.
 - Review the current City incentives and create incentive packets for different scenarios.

- Target businesses that can “fit” into the industrial park.

WHO: Chamber of Commerce Director

10) GOAL: Work with three existing businesses to expand their operations.

- ACTION:**
- Discover the type of incentives that local business need.
 - Propose new business incentives to the Commission.
 - Inform the local business community of new incentive policies.

WHO: Chamber of Commerce Director

11) GOAL: Complete the fire station

- ACTION:**
- Work in conjunction with the contractor to ensure proper construction.
 - Develop work list and cost for the renovations for the fire station attached to City Hall.
 - Have the Fire Department operating from the new building by late autumn.

WHO: Fire Chief and Code Enforcement Officer

12) GOAL: Implementation of electronic meter reader system.

- ACTION:**
- Conduct a pilot program with at least 3 different companies.
 - Conduct a cost analysis and design an implementation plan.

WHO: Director of Utilities & City Administrator

13) GOAL: Receive approval for the alternate power plant project.

- ACTION:**
- Ensure all proper documentation has been submitted to FEMA

WHO: City Administrator

14) GOAL: Enhance the citizen service provided by City Hall.

- ACTION:**
- Develop a citizen concern tracking sheet.
 - Ensure timely follow up on complaints and requests.
 - Hire a Utility Clerk with knowledge and skills on customer service.

WHO: Assistant City Clerk

15) GOAL: Promote highway safety.

ACTION:

- Increase traffic enforcement initiatives.
- Increase traffic enforcement educational opportunities.
- Selective traffic enforcement patrols dedicated to aggressive driving, speed enforcement, seat belt compliance, and driving under the influence.

WHO: Police Chief

16) GOAL: Reduce water loss in order to avoid paying extra for water purchased from Public Water Wholesale District #23.

ACTION:

- Identify water mains and valves that have serious leaks.
- Develop cost analysis in repairing leaks.
- Conserve water at all City own establishments.

WHO: Director of Utilities

Adopted unanimously at the January 19, 2009 City Commission meeting.